

# CIO / G-6 All Hands

U.S. Army Materiel Command



**Terry Edwards**

**Chief Information Officer (CIO) / G-6**

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"Need to be faster, more agile,  
less bureaucratic - Need to  
fight this every day"

# ***Agenda***

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- **Call to Order – Michael Colton**
- **Opening Remarks – Danny Shearer**
- **Introduction – Terry Edwards**
  - **Background**
- **Awards**
- **CIO Briefing**
- **Discussion**
- **Closing**



# ***2006 Army Posture Statement***



- **Provide Relevant and Ready Landpower for the 21st Century Security Environment**
- **Train and Equip Soldiers to Serve as Warriors and Grow Adaptive Leaders**
- **Sustain an All-Volunteer Force Composed of Highly Competent Soldiers that are Provided an Equally High Quality of Life**
- **Provide Infrastructure and Support to Enable the Force to Fulfill its Strategic Roles and Missions**

# ***AMC Vision & Mission***



## **Dedicated and innovative people:**

- Committed to continuously improving support to soldiers & the Joint Team.
- Leading the development of new technologies & sustainment processes to balance the force and expand the capability of the Joint Team.
- Reshaping and building the workforce to meet current and future needs of the Joint Team.

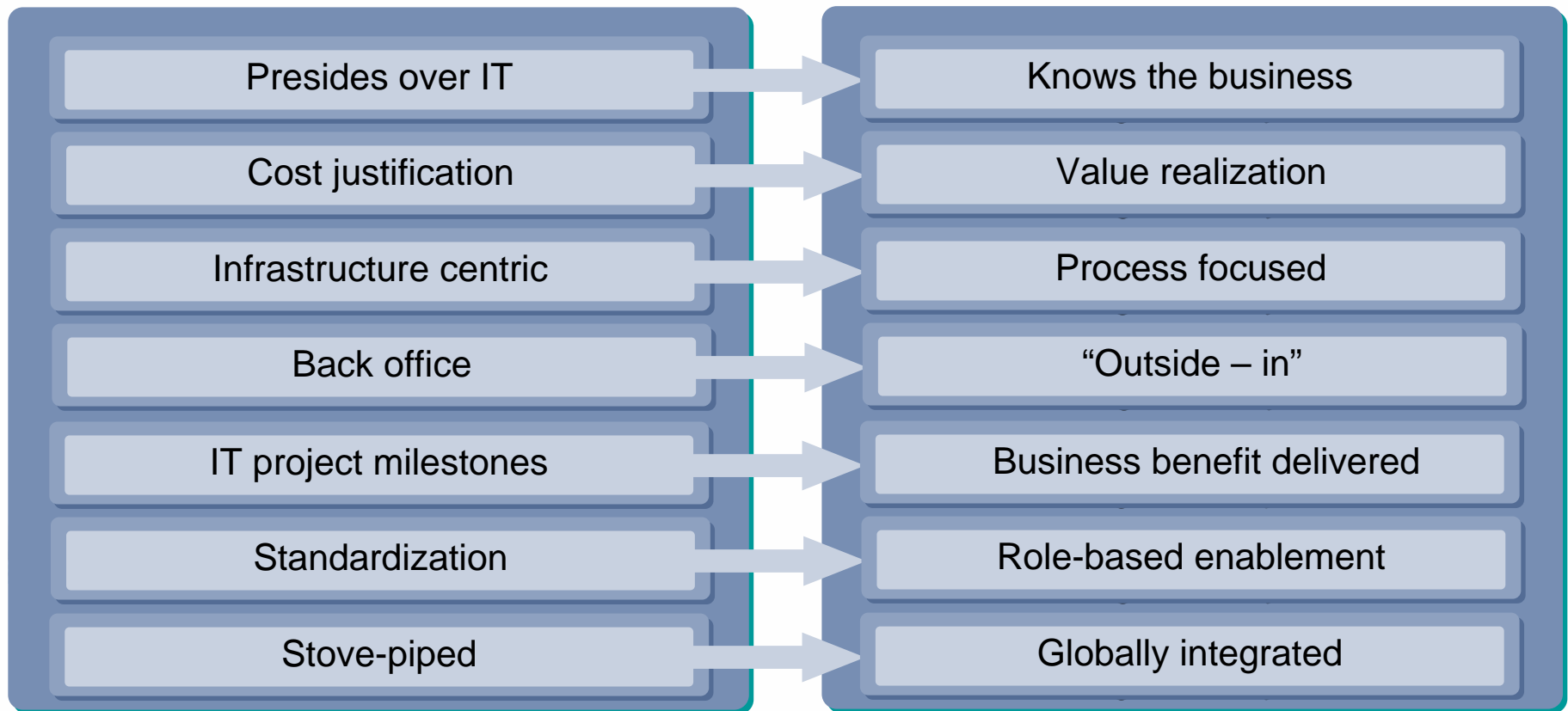
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## *Mission..*

**Provide superior technology, acquisition support and logistics to ensure dominant land force capability for Soldiers, the United States, and our Allies.**

*"Need to be faster, more agile, less bureaucratic - Need to fight this every day"*

# Changing Role of the CIO



“Transforming AMC to be **service-based, capabilities-focused, and unit-centric**” GEN Griffin

# The Way Ahead for AMC . . . Avenues of Change 2006

## *“Providing Support to the Joint Warfighter”*

Transforming Army Materiel Command from an organization that is  
 “Production-based, commodity-focused, and platform-centric”  
 to one that is

***“Service-based, capabilities-focused, and unit-centric” -- GWOT***

### Organizational Change

- Life-Cycle Management Commands
- Army Field Support Brigades
- Army Sustainment Command
- Base Realignment and Closure (BRAC)
- Surface Deployment and Distribution
- Headquarters Roles and Missions
- National Security Personnel System

**End State**

**“Cradle-to-Grave Capabilities Support”**

### Culture of Innovation

- Lean Six Sigma
- Depot Commanders Course
- Outreach to Industry
- Public-Private Partnerships
- Performance Based Logistics
- Rapid Review Teams
- Army’s Greatest Inventions

**End State**

**“Efficient Production Processes”**

### Complex Services

- Unit focused RESET
- Ammunition Enterprise
- Fleet Management
- Left-Behind & Stay-Behind Equipment
- Theater Property Book Management
- Forward Repair Activities
- Add-on-Armor Sites
- Small Arms Repair Team
- LOGCAP and Contract Management

**End State**

**“Customer-Focused Solutions”**

### Knowledge Management

- Single Army Logistics Enterprise
- Factory-to-Foxhole Visibility
- Conditions-Based Maintenance
- SAP-based Enterprise
- System-of-Systems Integration Office
- Lessons Learned
- Quantitative metrics and analysis

**End State**

**“Data-Driven Decisions”**



# ***The AMC CIO***



# ***AMC Chief Information Officer (CIO) VISION***

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**DELIVER A NET-CENTRIC ENTERPRISE  
THAT ENABLES AMC TO SUPPORT,  
ANTICIPATE AND MEET  
THE MISSION NEEDS  
OF THE JOINT WARFIGHTER**

***Promote a Lean Culture in All We Do.***

# ***AMC Chief Information Officer (CIO) Mission***



Provide the architecture, governance, portfolio management, strategy, command, control, communications, computers and information technology (C4IT) acquisition oversight and operational capabilities in support of the AMC Mission.

***Promote a Lean Culture in All We Do.***

# ***AMC CIO/G6 Responsibilities***

- Direct Enterprise Architecture Process
- Direct Information Assurance (IA) / Security
- Promote Net-Centric Operations
- Advance Army Knowledge Management (AKM)
- Promote a Virtual Shared Data Environment
- Ensure Data Integrity and IT Standards
- Identify, Coordinate, Integrate Requirements
- Oversee Application / System Life Cycle
- Develop AMC's E-Based, Knowledge Workforce
- Serve as Functional Lead for IT Resource Management
- Facilitate Process Reengineering – Lean Six Sigma
- Develop / Implement / Enforce C4IM Policy
- Ensure Order and Discipline in the System
- Collect Metrics & Measure Performance
- Ensure Excellence in IT Service Delivery
- Be Proactive in Meeting Congressional and Regulatory Mandates
- Central Authority, Advisor, and Advocate for C4IM
- Serve as Liaison to Army CIO/G-6

***Promote a Lean Culture in All We Do.***

# AMC CIO/G6 Goals

- **LEAD THE USE OF AN ENTERPRISE ARCHITECTURE** -- Develop and use architectures to align the AMC enterprise with the Army LandWarNet.
- **ASSURE SECURITY OF INFORMATION** -- Protect & defend AMC's systems, networks and information by enforcing Army policies to guarantee continuity of joint operations.
- **OPTIMIZE DECISION SUPERIORITY** – Leverage Information Technology (IT) innovation and Knowledge Management (KM) to achieve decision superiority by transforming AMC processes, applications, and data into net-centric capabilities that accelerate information sharing.
- **DELIVER AN INTEGRATED IT STRATEGY** – Communicate the Army IT strategy, policies and practices to the AMC Stakeholders.
- **HARNESS THE POWER OF NET-CENTRICITY** -- Migrate from a systems- based to a services-based Net-Centric environment under a standardized AMC EIE.
- **MAXIMIZE MISSION SUPPORT OF IT INVESTMENTS** -- Ensure Army IM and IT investments are managed as portfolios that maximize AMC capabilities and mission performance.
- **DRIVE COST OF OWNERSHIP DOWN** – Reduce the Cost of Ownership of Information Management (IM) and IT investments across new, current and legacy stove-piped systems.
- **EDUCATE THE WORK FORCE ON IT SKILLS** – Promote professional development that strengthens the competencies of the IT Work Force as KM leaders. Expand the capabilities of AMC soldiers, civilians & contractors by strengthening their IM/IT knowledge, skills & abilities.
- **ENSURE COMPLIANCE WITH EIE** -- Deliver an Integrated Enterprise Strategy for the AMC Enterprise Information Environment (EIE) that uses IM and IT in furthering the capabilities of the AMC community and is consistent with the Joint and Army portfolio.

# AMC CIO/G6 Initiatives



- IT Portfolio Management of the AMC Enterprise
  - Implement IT Governance
  - Align money with PfM Programs
- Align AMC Enterprise Infostructure with LandWarNet
  - Single DOIM Implementation
  - LandWarNet Efficiencies
- AMC Strategic Communications Plan
- Sierra Army Depot Infostructure Project
- Reduce Cost of Ownership of Automated Information Systems
  - Enterprise IT Services Contract
  - DECC-STL/AMC AIS efficiencies
- Connection to Joint Log Enterprise
- BRAC Support
  - Relocation of HQ AMC from Ft. Belvoir to Redstone Arsenal
  - BRAC Relocation of AMC Organizations

# AMC CIO/G6 Initiatives – Cont.

- Architecture
  - AMC contribution to LandWarNet Architecture
  - ASC/AFSB Architecture
  - Single DOIM/Service Consolidation Architecture
  - AMC Architecture to support Portfolio Management
- Web Management
  - Establish WEB Standards & Style Guide across AMC
- Outreach Program: PEO EIS, NETCOM, etc.
- Knowledge Integration Center
  - Data Warehouse/Analysis Tools
  - Real Time Ops/Trend Analysis
  - Enterprise Integrated Data Mgmt
  - Business Intelligence
- AMC Info Assurance Program
  - Policy & Guidance
  - AMC IA Architecture
  - IA Compliance monitoring
  - 2006 AMC IA Conference
- Tech Roadmap - AMC Annex
  - Technology Insertion
- AMC HQ – COOP/MOPES
- AMC Collaboration Standards

# ***AMC CIO/G6 Initiatives – Cont.***

- Provide and operate C4/IT for HQ AMC
  - Technical Refresh
  - Data Storage
  - Remote Access
  - SW upgrade
- Administer performance measures and tools for HQ AMC C4/IT
  - Dashboard
  - Infrastructure Mgmt
- Implement collaboration tools within and among the AMC enterprise
  - IWS
- Optimize service to the customer
  - 24 Hour Help Desk
  - Technical Reach back
  - Expanding services
  - Workflow Tools
  - Applications Hosting
  - VPN Concentrator Implementation
  - CAC Login Implementation
  - Enterprise Management System
  - LSS-Enterprise VTC Architecture

# ***AMC CIO/G6 Initiatives – Cont.***

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- Initiate a HQ AMC DOIM services tracking and reimbursement system (CA Unicenter)
- Improve effectiveness and efficiency of managing software licenses (IT Services Contract)
- Enhance IT and KM system relationships
- HQ Library On-line
  - Technical Library Consortia
  - Tech Hub
- Publications Revalidation
- Records Management Execution
- Personnel Actions
  - Implement NSPS

# ***CIO - Major Focus Areas***

- **Enable AMC business – Not just a IT provider**
- **Shape the AMC enterprise**
  - Move AMC toward the enterprise solution
- **Connect Business enterprise to the Warfighter enterprise**
- **Leverage IT to bring efficiencies to our business processes**
  - Show return on investment to the customer
- **Shape the knowledge environment**
  - Harness the Power of Communities
- **Project Management is the key to success**
  - Collect Metrics & Measure Performance
- **Bottom line - Service to customer**

***Promote a Lean Culture in All We Do.***

# *Summary*

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- **The environment changed**
- **Make CIO more relevant to AMC**
- **Standardize AMC Information Environment**
- **Apply technology to deliver business value**
- **Enable collaboration and innovation**
- **Lead enterprise transformation**

A photograph of a young child with blonde hair, wearing a red t-shirt and white shorts, standing on a grassy field. The child is positioned between the legs of several soldiers wearing camouflage uniforms and black boots. The child's t-shirt has the text "I Love AMC" and a small logo. A large, stylized yellow speech bubble with the word "Hooah!" is in the upper right corner.

*Hooah!*

***CI0/G-6 : Providing Support to the Joint Warfighter***

**Promote a Lean Culture in All We Do.**

